



**EUROPEAN COMMISSION**  
DIRECTORATE-GENERAL FOR RESEARCH AND INNOVATION

Directorate G – Common Policy Centre  
**G.4 – Common Missions & Partnerships Service**

Brussels, 06/02/2023  
RTD.G.4/DZ

**TO WHOM IT MAY CONCERN**

With this letter, I would like to ask you for your cooperation with a research team conducting a study for the European Commission.

In autumn 2022, Directorate General for Research and Innovation initiated a study supporting the assessment of EU Missions, the review of mission areas and the analysis of EU Missions' portfolio of instruments and actions, in accordance with the 2021-2022 Horizon Europe financing decision as regards the horizontal support expenditure in the framework of the Specific Programme implementing Horizon Europe (decision C(2022)2172).

This study is expected to provide insights and feed the evidence-based assessment on the progress of EU Missions. In particular, the study is collecting and analysing views, data and evidence on the EU Missions' selection process, their governance, budget, focus and progress to date. The study shall identify what worked well and less well, lessons to be learned and suggestions for improvement for the short and longer term implementation of EU Missions. The study will be published.

The company in charge of implementing the study is EFIS, together with Utrecht University, Visionary Analytics and KMU Forschung Austria. The project manager is Kris Boschmans.

The team relies on the constructive participation of stakeholders to arrive at sound and robust findings, lessons learned and policy conclusions. The team therefore needs to collect relevant and reliable information from various stakeholders. Your cooperation would help them achieve that.

Should you have any questions or would like further information regarding the study please contact my colleagues Diletta Zonta ([diletta.zonta@ec.europa.eu](mailto:diletta.zonta@ec.europa.eu)) and João Labareda ([joao.labareda@ec.europa.eu](mailto:joao.labareda@ec.europa.eu)). Thank you in advance for your cooperation

Thank you in advance for your cooperation,

Electronically signed

**FABIENNE GAUTIER**  
Head of Unit

Commission européenne/Europese Commissie, 1049 Bruxelles/Brussel, BELGIQUE/BELGIË – Tel. +32 22991111  
Office: ORBN 02/089 – Tel. direct line +32 229-92651

[Diletta.ZONTA@ec.europa.eu](mailto:Diletta.ZONTA@ec.europa.eu)

